

The Minutes of the Annual General Meeting of Shareholders 2026

ARIP Public Company Limited

The meeting was held on 9 April 2026 at 14.00 hours. at MS Siam Tower, ASIC Room, 31st Floor, 1023 Rama III Road, Chong Nonsi, Yannawa, Bangkok 10120.

Mr. Thanit Klaewdejsri, the Company Secretary, welcomed the shareholders to the 2026 Annual General Meeting of Shareholders of ARIP Public Company Limited. At the commencement of the Meeting, the statistics of shareholders attending in person and by proxy were as follows:

	Number of persons	Number of shares	% Of total shareholders' attending the meeting
Shareholders	46	277,820,611	98.74
Proxies	8	3,537,200	1.26
Total	54	281,357,811	100.00

A total of 54 shareholders and proxies, representing 281,357,811 shares or 60.38% of the total 466,000,000 issued shares, attended the meeting. As the number of attendees exceeded 25 persons and the total shares represented were no less than one-third of the total issued shares, the quorum was constituted in accordance with Article 31 of the Company's Articles of Association. The meeting was therefore duly convened.

To ensure the fair and equitable treatment of all shareholders, the Company provided an opportunity for shareholders to propose agenda items in advance and to nominate qualified candidates for directorship. The criteria, conditions, and procedures were disclosed on the Company's website from 1-31 December 2025, and were also notified to shareholders through the electronic news system of the Stock Exchange of Thailand.

However, during the specified period, no shareholders proposed any additional agenda items or nominated any candidates for director election.

Pursuant to the resolution of the Board of Directors' Meeting No. 1/2026, held on 24 February 2026, to consider various matters as specified in the Notice of the Meeting, the Company had fixed the Record Date for determining the list of shareholders entitled to attend the 2026 Annual General Meeting of Shareholders on 10 March 2026. The Company recognizes the importance of privacy rights and personal data protection. Please be informed that personal data will be processed, and still images as well as video recordings will be captured during the AGM for the purposes of conducting and broadcasting the Meeting. Detailed information regarding data protection is available in the Privacy Notice provided at the entrance of the meeting room.

To ensure that the Meeting is conducted in accordance with the principles of Good Corporate Governance regarding voting procedures, the Company would like to clarify the practices for voting and vote counting as follows:

1. Each shareholder or proxy attending the meeting received a ballot card upon registration. For Proxy Form B, the votes are recorded in the system as specifically instructed by the shareholders.
2. Agenda items will be considered in the order specified in the Notice of the Meeting. For each item, information will be presented, and shareholders will be given an opportunity to ask questions or express opinions before the vote is taken. Shareholders or proxies wishing to speak are requested to raise their hands and state their full name. Proxies must also identify the name of the shareholder they represent on every occasion.
3. Voting Process and Invalid Ballots: After being informed of the details of each agenda item, any shareholders wishing to "Disapprove" or "Abstain" are requested to mark their ballots and return them to the Company's staff for vote counting. In this regard, for Agenda Item 4 regarding the appointment of directors to replace those retiring by rotation, voting will be conducted on an individual basis, and the Company will collect all ballots (Approve, Disapprove, Abstain, and Invalid). An "Invalid Ballot" refers to a ballot marked in more than one available box, or a ballot with any crossed-out marks without a supporting signature.
4. Each shareholder is entitled to one vote per share. Any shareholder who has a special interest in any particular agenda item shall be ineligible to vote on that item.
5. Meeting Resolutions
 - Agenda Item 1: This item was for acknowledgment; therefore, no voting was required.
 - Agenda Items 2, 3, 4, and 6: Required a majority vote of the shareholders who attended the meeting and cast their votes.
 - Agenda Item 5: Required a vote of no less than two-thirds of the total number of votes of the shareholders who attended the meeting.

Voting Procedures: After being informed of the details of each agenda item, shareholders are requested to mark "Approve", "Disapprove", or "Abstain" on the ballot corresponding to that agenda and return it to the staff for further processing.

Voting shall be conducted by a show of hands. The moderator will request 'Disapprove' and 'Abstain' votes, which will then be deducted from the total number of votes present at the Meeting. The remaining votes shall be considered as 'Approve' votes for that particular agenda item.

All 8 directors attended the Meeting, representing 100% of the Board of Directors. Details as follows:

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| 1. Mr. Manu Leoparote | Director/ Chairman of the Board |
| 2. Mr. Min Intanate | Director/ Executive Chairman |
| 3. AVM Isaraya Sukcharoen | Independent Director/ Chairman of the AC/
Member of the NRC/ Chairman of the CGS |
| 4. Assoc. Prof. Rana Pongruengphant, Ph.D. | Independent Director/ Member of the AC/
Chairman of the NRC/ Member of the CGS |



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|-----------------------------------|---|
| 5. Ms. Sunee Mattanyukul | Independent Director/ Member of the AC/
Member of the NRC/ Member of the CGS |
| 6. Mr. Boonlerd Narathai | Director/ Chief Executive Officer/
Chairman of the RMC |
| 7. Dr. Wilson Teo Yong Peng | Director |
| 8. Ms. Reuchaporn Sahawathanapong | Director/ Member of the RMC/ Chief Financial Officer |

Executive Committee:

- | | |
|---------------------------------|--|
| 1. Mr. Thanit Klaewdejsri | Executive Director/ Member of the RMC/ Company Secretary/
Business Media Director |
| 2. Mr. Pornchai Jantarasupasang | Executive Director/ Member of the RMC/
IT Media and Event Director |
| 3. Mr. Wittaya Kitchanpaiboon. | Executive Director/ Assistant Business Media Director |

The Company's Auditors: Ms. Kirdsiri Kanjanaprakasit, Ms. Atcha Prompayat representatives from EY Office Limited.

The Company's Legal Advisor: Ms. Nachayapan Boonchom, a representative from Advanced Research Group Co., Ltd., who served as the inspector for the vote-counting process.

Mr. Manu Leopairote, Chairman of the Board and Chairman of the Meeting, presided over the Meeting and proceeded with the business on the agenda as follows:

Agenda 1 To acknowledge the 56-1 One Report and the Company's operating results 2025

The Chairman proposed to the Meeting to acknowledge the 56-1 One Report which had been distributed to the shareholders in advance together with the Meeting Notice.

Mr. Boonlerd Narathai, Director and CEO, gave the following statement:

The Company is committed to complying with anti-corruption requirements that require the Company and all entities involved in its business operations to comply with the Anti-Corruption Policy. We provide channels for whistleblowing, reporting complaints, and suggesting protective measures. In 2025, the Company continued its compliance by organizing training and orientations for employees, management, and the Board of Directors to communicate the Company's commitment, policy, and reporting procedures for misconduct. Furthermore, the Internal Audit Department is tasked with auditing and assessing potential corruption risks to identify appropriate preventive solutions.

In 2025, the Company received no complaints from either internal or external sources.

2025 Operating Results by Business Unit are as follows:

1. Media and Content

- **Business+** Monthly Magazine and **Business+ Top 1000 Companies** Special Edition focuses on providing in-depth business analysis and exclusive interviews with top executives. Throughout the past year, these publications have continued to receive excellent feedback from both readers and business partners. Regarding online media, we have elevated our content production by transitioning toward video formats to enhance variety and engagement. Additionally, we integrate data from credible sources, such as the Department of Business Development (DBD), the Stock Exchange of Thailand (SET), and our business partners. This data is analyzed in-depth to provide specialized, industry-specific knowledge across various sectors.

- IT media, **Techhub**, produces 2 content programs, "**Techhub Insight**," focuses on in-depth exploration of the stories behind fascinating innovations and technologies. Additionally, the "**Techhub Inspire**" program aims to inspire audiences through the perspectives and experiences of successful figures in the tech industry. The goal is to share valuable knowledge and spark new ideas among our viewers.

2. Event management

- The "**THAILAND CVISION SUMMIT**" was inaugurated to commemorate the 36th anniversary of **Business+** Magazine. The event featured distinguished speakers with extensive expertise in both corporate management and national administration, who shared their visions and analyzed future economic trends. This served as a strategic guideline for the business sector and attendees to adapt and prepare for upcoming challenges.

- Awards Ceremonies: In 2025, the Company organized a total of 5 award ceremonies. These included corporate and individual honors: THAILAND TOP COMPANY AWARDS, THAILAND TOP ENTREPRENEUR AWARDS, and THAILAND TOP CEO OF THE YEAR. Additionally, product-focused awards were held, comprising of the PRODUCT INNOVATION AWARDS and PRODUCT OF THE YEAR AWARDS.

- **COMMART**: As the premier annual IT exhibition, the Company successfully organized all three scheduled events in 2025. Furthermore, we have expanded its business by providing specialized event management services for official functions to external agencies.

- The production and dissemination of innovation-related content across various media platforms for multiple government agencies.

3. Digital Services

- "**WISIMO**" Platform (LMS): In 2025, **WISIMO** successfully expanded its customer base, gaining trust from government agencies and leading educational institutions. The platform was implemented for specialized training, including Robotic courses and entrepreneurship programs under the "**Khon La Khrueng Plus**" project. Furthermore, we developed E-Learning solutions and the "**GI Smart Trade**" system—a Traceability platform for Geographical Indication (GI) products designed to enhance business potential and elevate Thai product standards.

- “OIC Insure mall” Platform: Designed to provide public convenience in accessing and comparing insurance policies. We have enriched the user experience through interactive activities and gamification to increase engagement and reward participants.

- Social Enterprise Platform: The system has been expanded to B2B and B2G partners, serving as a key digital tool for social fundraising initiatives.

- PR and Marketing Services: The Company provided comprehensive marketing and PR services for public and private organizations. Notable projects include the “2025 Population and Housing Census PR Project” encompassing management across both online and offline media channels.

4. Other Services

- Premium Gifts and Printing Services: The Company provides customized premium gifts and printing solutions for various events and special occasions, serving both public and private sector clients.

ISO/IEC 27001 Certification

In 2025, the Company placed a strong emphasis on protecting the personal data of our customers and business partners. To achieve this, we successfully obtained the ISO/IEC 27001 certification, the globally recognized standard for Information Security Management Systems (ISMS). This milestone demonstrates our commitment to maintaining systematic security standards and bolstering stakeholder confidence in our data protection capabilities.

Investment in Other Companies

In 2025, the Company invested in Certogo Co., Ltd. (Certogo), a startup developer of specialized platforms for insurance agent examination and testing. The Company recognizes Certogo’s high-potential business model and believes this investment will provide strategic synergies with our existing operations in the insurance industry sector.

The Company’s operating results for the fiscal year ended 31 December 2025, reported a total revenue of 258.03 million baht, an increase of 41.84 million baht or 19.36% compared to the previous year. Net profit stood at 11.17 million baht, representing an increase of 2.87 million baht or 34.55% year-on-year.

Mr. Sathaporn Phangniran, Shareholder, expressed his appreciation to the Company for hosting the meeting in a physical (face-to-face) format. Furthermore, he requested the Company to provide additional information concerning the operational plans and business direction for the year 2026.

Mr. Manu Leopairote, Chairman of the Board, expressed his gratitude for the shareholder’s recommendation.

Ms. Orapin Ruangachorn, Proxy from the Thai Investors Association, raised 5 questions as follows:

1. In 2025, the Company's business revenue grew by 17.99%, yet the Gross Profit (GP) Margin declined from 28.65% to 24.61%, reportedly due to higher costs from project-based assignments. What are the Company's cost management strategies to restore the GP Margin to the historical level of 28-30%? Additionally, what is the expected proportion of high-margin projects to be acquired in 2026?

Mr. Boonlerd Narathai, CEO, clarified that the decline in GP margin last year resulted from intense market competition and rising operating costs, coupled with the acquisition of several inaugural government projects. These initial phases presented challenges in pricing competition and early-stage costs. However, the Company aims to maintain profitability by focusing on high-quality delivery to secure long-term recurring contracts and extending existing projects to reduce administrative overhead, which is expected to drive an upward trend in GP margin in the future.

2. In 2025, Digital Services became the primary revenue driver (65%), growing by 27.79% due to B2G tenders. Since most revenue stems from one-off government projects, what is the strategy to convert this client base into recurring revenue? For instance, through subscription models via the WISIMO platform or ongoing maintenance services to reduce reliance on annual bidding.

Mr. Boonlerd Narathai, CEO, clarified that the Company agrees with the suggestion regarding recurring revenue, which remains a core strategic priority. Historical performance indicates that successful delivery of an initial project often leads to opportunities for continuous management and contract renewals in subsequent years.

3. Regarding the strategy to utilize AI for developing platforms to collect consumer behavior data, how has AI concretely contributed to cost reduction or monetization across business units so far? Furthermore, what is the planned investment budget for this technology in 2026?

Mr. Boonlerd Narathai, CEO, clarified that AI has been implemented to enhance operational efficiency, such as utilizing an automated receipt scanning system to reduce errors and increase speed. For monetization, AI has been integrated into the WISIMO platform, featuring an "Intelligent Teaching Assistant" for interactive learning, subjective exam grading, and learner analytics for HR support. Regarding investment, the Company's primary focus is not on developing AI models from scratch but on a "Vertical Solution" strategy. We aim to leverage high-performance AI Large Language Models available in the market to enhance features and functionalities that directly meet specific customer needs.

4. Concerning the investments in ACIS Professional Center Co., Ltd. (ACIS) and Certogo Co., Ltd. (Certogo), what specific synergies are expected to strengthen the Digital Services business, and when does the Company expect to realize significant profit sharing or dividends?

Mr. Boonlerd Narathai, CEO, clarified that for ACIS, we collaborated on 2-3 project proposals last year. ACIS provides expertise in ISO standards, Cybersecurity, and AI Governance, while ARIP contributes content creation expertise to enhance the WISIMO platform and business media. For Certogo, a startup specialized in

insurance agent testing platforms, the Company will support the development of curriculum content for license renewals, a high-demand area requiring extensive training hours. We anticipate significant results from these synergies within the next 2-3 years.

5. Regarding COMMART management in an era of shifting consumer behavior toward e-commerce, while event revenue grew slightly (0.95%), how does the Company plan to evolve the model to ensure it remains a strategic venue for IT brands? Additionally, how will data analytics from attendees be utilized to generate revenue through Digital Marketing Services for partners?

Mr. Boonlerd Narathai, CEO, acknowledges the shift toward e-commerce; however, COMMART offers unique value that online channels cannot replicate, such as the tactile experience of testing products like mechanical keyboards or ergonomic chairs. Our strategy is shifting toward a "Community-Based" model, creating spaces for niche interests through partner activities and exclusive benefits. Furthermore, we utilize automated receipt analysis to uncover hidden consumer behaviors and repurchase patterns, allowing for more precise "Activity-Based" marketing. We plan to integrate these insights into our online platforms to elevate our Digital Marketing Services for business partners.

This agenda was for acknowledgement; therefore, no voting was required.

The Meeting acknowledged the Company's 2025 operating results and the Annual Report.

Agenda 2 To consider and approve the Audited Statement of financial position and Statement of comprehensive Income for the year ended 31 December 2025

The Chairman proposed that the Meeting consider and approve the Company's financial statements. The Board of Directors had reviewed the statements and found them to be duly audited and certified by the Company's auditor, thus recommending them for shareholder approval. Details are provided in Part 3 of the e-One Report, or One Report pages 142-188. The Chairman then invited Ms. Reuchaporn Sahawathanapong, CFO, to present the 2025 financial statements to the shareholders for their consideration.

Ms. Reuchaporn Sahawathanapong, CFO, clarified that in the 2025 Statement of Financial Position, the Company's total assets stood at 280 million baht, an increase of 6 million baht from the previous year. The primary changes in assets resulted from a 23 million baht increase in cash and cash equivalents, which was due to a reallocation of funds into a savings account at a commercial bank that offered a higher interest rate than fixed deposits. Consequently, trade receivables decreased by 14 million baht following debt settlements, and non-current financial assets decreased by 18 million baht due to the disposal of financial instruments. Additionally, an investment of 7 million baht was made in Certogo Co., Ltd. Total liabilities amounted to 50 million baht, an increase of 2 million baht from the previous year, while shareholders' equity stood at 230 million baht, an increase of 3.3 million baht. This growth reflected the 2025 net profit of 11.17 million baht, offset by a 7.88 million baht dividend payment from the 2024 operating results.

The significant increase in cash equivalents was due to the fact that the savings account interest rate at a commercial bank was higher than the fixed deposit rate. Consequently, the Company allocated funds into the savings account, resulting in a substantial rise in cash equivalents.

The financial ratios for 2025, the Current Ratio stood at 4.93 times, an increase from 4.22 times in the previous year. The D/E ratio was reported at 0.22 times, while the Book Value per Share was 0.49 baht, maintained at a similar level to the previous year.

The Statement of Comprehensive Income for the Year 2025, the Company reported total revenue of 258 million baht, an increase of 42 million baht or 19% from the previous year. This growth was attributed to an increase in operating revenue of 39 million baht and other income of 3 million baht. Cost of sales and services stood at 192 million baht, rising by 38 million baht or 25% year-on-year, primarily due to event organizing costs and special projects which were in line with the revenue growth. The Company recorded a gross profit of 63 million baht, an increase of 0.8 million baht from the prior year. Selling and administrative expenses were 53 million baht, representing a decrease of 0.8 million baht compared to the previous year. Consequently, the Company's net profit after tax was 11.17 million baht, an increase of 2.9 million baht from the year before.

The gross profit margin was 24.61%, a decrease from 28.65% in the previous year. This decline in the gross profit margin was due to the fact that the increased revenue was associated with higher costs of operation.

The net profit margin stood at 4.33%, showing an increase from the previous year.

The earnings per share was 0.024 baht.

Mr. Sathaporn Phangniran, Shareholder, stated that the interest income from deposits was relatively low. He noted that shareholders generally expect a higher rate of return than typical deposit interest rates. Therefore, he requested the Company to further consider its investment strategies to optimize returns.

Resolution: The meeting approved the Audited Statement of financial position and Statement of comprehensive Income for the year ended 31 December 2025 by unanimous votes of the shareholders present at the meeting and eligible to vote as follows:

- Approved	281,359,811	votes or	100.00	percent
- Disapproved	0	votes or	0.00	percent
- Invalid ballots	0	votes		
- Abstained	0	votes		

Agenda 3 To consider and approve the profit apportionment and dividend payment derived from operating results for the year ended 31 December 2025.

Ms. Reuchaporn Sahawathanapong, CFO, clarified that pursuant to the Public Limited Companies Act and the Company's Articles of Association, dividends shall be paid only out of profits. In 2025, the

Company reported a net profit after tax of 11.17 million baht and retained earnings of 18 million baht. The Company has already fully allocated the legal reserve as required by law. The Board of Directors, therefore, deemed it appropriate to propose for approval a dividend payment at the rate of 0.02 baht per share, totaling 9,320,000 baht. This payment represents 83.42% of the net profit after tax, which is in accordance with the Company's dividend policy to pay no less than 50% of the net profit after tax.

The Company has set the date for determining the list of shareholders entitled to receive the dividend (Record Date) on 10 March 2026, and the dividend payment date is scheduled for Friday, 24 April 2026.

The Chairman provided an opportunity for shareholders to ask questions and offer suggestions, but no further inquiries or comments were made.

Resolution: The meeting approved the profit apportionment and dividend payment derived from operating results for the year ended 31 December 2025 by unanimous votes of the shareholders present at the meeting and eligible to vote as follows:

- Approved	281,359,811	votes or	100.00	percent
- Disapproved	0	votes or	0.00	percent
- Invalid ballots	0	votes		
- Abstained	0	votes		

Agenda 4 To consider and approve the appointment of new directors replacing those retiring by rotation

AVM Isaraya Sukcharoen, Member of the NRC, proposed that the Meeting consider and approve the appointment of directors to replace those retiring by rotation. Pursuant to the Public Limited Companies Act B.E. 2535 (1992) and Article 17 of the Company's Articles of Association, at every Annual General Meeting of Shareholders, one-third of the directors shall retire from office. If the number of directors is not a multiple of three, then the number nearest to one-third shall retire. In subsequent years, the directors who have been in office the longest shall retire. This year, there are two directors who are scheduled to retire by rotation as follows:

1. Mr. Boonlerd Narathai Director and CEO
2. Assoc. Prof. Rana Pongruengphant, Ph.D. Independent Director

The profiles of persons nominated to replace retiring directors was published on pages 8-10 of the Invitation letter.

The Company announced on the Company's website (<http://www.aripplc.com>) to invite shareholders to nominate qualified persons to be appointed as the Company's directors from 1-31 December 2025. However, no candidates were nominated to be appointed as the Company's director.

Regarding the selection criteria, the Company has established the NRC to oversee the recruitment process. The Committee is responsible for identifying and selecting individuals with the necessary qualifications, knowledge, expertise, and experience that will be beneficial to the Company's business operations. Furthermore, the nominees must possess the qualifications required under the Public Limited Companies Act B.E. 2535 (1992), as well as the relevant regulations of the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET). Candidates must also be able to fully dedicate their time to the Company's affairs. Following this process, the Board of Directors will consider and review the individuals proposed by the NRC.

In this regard, the Board considered the NRC recommend that all of two directors' qualifications are suitable for the Company's businesses. The Board deemed it appropriate to propose to the AGM to consider and approve the two of retiring directors by rotation to their offices as directors for another term.

In this agenda, Assoc. Prof. Rana Pongruengphant, Ph.D. as the Independent Director, who been in the position exceeding 9 consecutive years, has reached her term. The Committee determined that Assoc. Prof. Rana Pongruengphant, Ph.D. as an Independent Director, who has the knowledge and work experience, can give her opinions independently in accordance with the relevant guidelines, which are valuable for the Company's businesses. Hereby, the Company has nominated her as Independent Director of the Company by the designation above.

In order to comply with good corporate governance, the Company required shareholders to vote for individual directors and collected all the ballots defined as "approved", "disapproved" and "abstained", however to speed up the process, the staffs shall collect only "disapproved" and "abstained" votes from the shareholders to count the scores. The ballots marked as "approved" votes shall be handed out to the Company's staffs upon leaving the AGM. For the transparency of the votes in the appointment of directors, the Chairman requested of retiring directors to leave the meeting room.

The Chairman provided an opportunity for shareholders to ask questions and offer suggestions, but no further inquiries or comments were made.

Resolution: The Meeting approved the two directors who retired by rotation, which included Mr. Boonlerd Narathai and Assoc. Prof. Rana Pongruengphant, Ph.D. by unanimous votes of the shareholders present at the meeting and eligible to vote as follows:

4.1	Mr. Boonlerd Narathai	Director and CEO
	- Approved 281,359,811	votes or 100.00 percent
	- Disapproved 0	votes or 0.00 percent
	- Invalid ballots 0	votes
	- Abstained 0	votes

4.2	Assoc. Prof. Rana Pongruengphant, Ph.D.	Independent Director
- Approved	281,359,811	votes or 100.00 percent
- Disapproved	0	votes or 0.00 percent
- Invalid ballots	0	votes
- Abstained	0	votes

Agenda 5 To consider and approve determination of the directors' remuneration

Assoc. Prof. Rana Pongruengphant, Ph.D., Chairman of the NRC, said that the NRC determined the remuneration of the directors based on their experience, performance and responsibilities, by comparing with other companies in the same industry or companies that perform similar business. The NRC has considered the remuneration of the Board and sub-committees. For the Y2026, the total amount of 553,000 baht per month, the same as the previous year. (Details are in the invitation letter on page 5)

Directors and Subcommittees' Remuneration Y2026

The Committee	Monthly Remuneration (Baht per month)	The meeting allowances (Baht per attendance)	Other benefits
The Board of Directors			
- Chairman of the Board	273,000	5,000	-None-
- Director/Independent director	20,000	5,000	-None-
The Audit Committee			
- Chairman of Audit Committee	30,000	-None-	-None-
- Member of Audit Committee	20,000	-None-	-None-
The Executive Committee			
- Executive Chairman	130,000	-None-	-None-
- Executive Director	-None-	-None-	-None-
The Subcommittees include:			
• The NRC			
• The CGS			
• The RMC			
- Chairman of Committee	-None-	5,000	-None-
- Member of Committee	-None-	5,000	-None-

Remark: 1 Mr. Manu Leoparote, Chairman of the Board, approved monthly remuneration was 273,000 baht, but due to the economic situation he had a reduction his remuneration to 200,000 baht per month since April 2016 to the present.

2 Mr. Min Intanate as Director and Executive Chairman, replacing Mr. Vichate Tantiwanich, effective on 7 August 2025. The remuneration was the same resigned director.

3 Mr. Boonlerd Narathai and Ms. Reuchaporn Sahawathanapong offered to waive the director's remuneration.

4 Dr. Wilson Teo Yong Peng offered to waive the director's remuneration and allowance of the Board's meeting.

5 Mr. Boonlerd Narathai, Ms. Reuchaporn Sahawathanapong, Mr. Thanit Klaewdejsri and Mr. Pomchai Jantarasupasang offered to waive the director's attendance Fee of the Risk Management Committee meeting.

The Chairman provided an opportunity for shareholders to ask questions and offer suggestions, but no further inquiries or comments were made.

For this agenda, the Resolution adhered to two-thirds of a total number of votes casted by the shareholders attending the meeting.

Resolution: The meeting approved the determination of the remuneration of the Board and Subcommittees Y2026 by unanimous votes of the shareholders attending the meeting as follows:

- Approved	281,359,811	votes or	100.00	percent
- Disapproved	0	votes or	0.00	percent
- Invalid ballots	0	votes		
- Abstained	0	votes		
- No voting rights	0	votes or	0.00	percent

Agenda 6 To consider and approve the appointment of auditor and determination of auditor's remuneration for Y2026

AVM Isaraya Sukcharoen, Chairman of the AC proposed to the meeting to appoint one of the auditors from EY Office Limited, including Ms. Kirdsiri Kanjanaprakasit or Ms. Orawan Techawatanasirikul or Ms. Rosaporn Decharkom, to be the Company's auditors with the audit fee Y2026 totalling 1,275,000 baht, excluding other expenses.

The Chairman provided an opportunity for shareholders to ask questions and offer suggestions, but no further inquiries or comments were made.

Resolution: The Meeting approved the appointment of the auditor from EY Office Limited and the proposed annual audit fee Y2026 is 1,275,000 baht by unanimous votes of the shareholders present at the meeting and eligible to vote as follows:

- Approved	281,359,411	votes or	99.9999	percent
- Disapproved	400	votes or	0.0001	percent
- Voided ballots	0	votes or		
- Abstained	0	votes or		

Agenda 7 To consider other matters

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The Chairman invited the shareholders to inquire about any other matters related to the Company. As this was the agenda for other business, and there were no additional matters proposed by the Company beyond those specified in the notice of the meeting.

Ms. Orapin Ruangkachorn, Proxy from the Thai Investors Association, raised the following inquiries:

1. Requested the Company to clarify the operational plan for the JUMP+ project.

Mr. Boonlerd Narathai, CEO, clarified that in 2026, the Company joined the JUMP+ project with an operational plan focusing on 3 areas:

1) Business Plan: To increase the gross profit margin to 28-30% and improve the net profit margin from 4% to 7% within 3 years by utilizing AI technology and Data Analytics to enhance profitability.

2) Governance Plan: The Company intends to declare its intent to join the Private Sector Collective Action Against Corruption (CAC) in 2026, with the goal of obtaining certification by 2027. This includes developing a whistleblowing system to process reports within 15 days.


3) Climate Change Plan: Installing solar panels and replacing old air conditioning units.


A progress report to be submitted every 6 months.

2. Requested the Company to consider organizing the Annual General Meeting of Shareholders in a Hybrid format, allowing shareholders to attend both Onsite and Online.

Mr. Boonlerd Narathai, CEO, stated that the Company would take this suggestion into consideration.

As there were no further questions or suggestions have been raised by the shareholders, the Chairman declared the Meeting adjourned at 15:15 hours., and thanked all shareholders and relevant persons for their time to join the meeting and for their suggestions and comments which are highly beneficial to the Company.

Sign  _____ The Chairman of the Meeting
(Mr. Manu Leopaiprote)

Sign  _____ The Company Secretary
(Mr. Thanit Klaewdejsri)